

Town of Raymond

2021 Fee Schedule

Overview

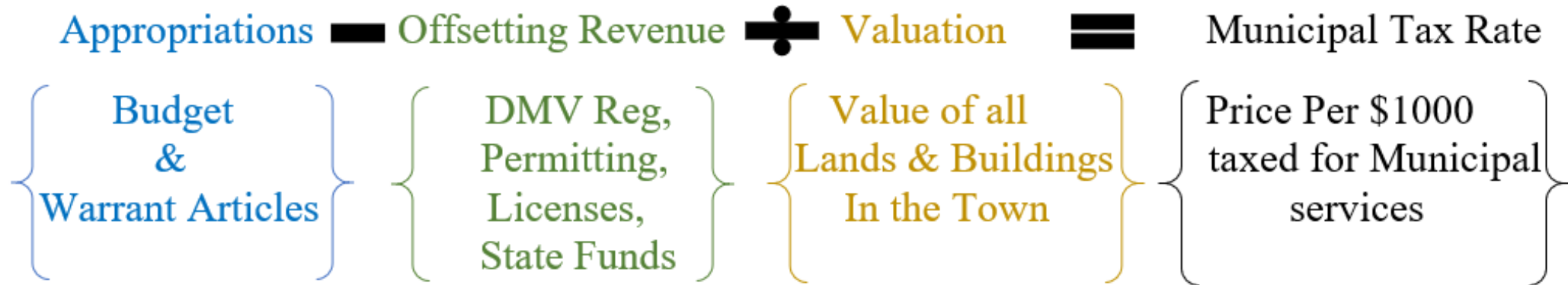
- 2021 Fee Analysis Initiative
- Overall Bottomline Up Front
- Revenue & The Tax Rate
- 2021 Proposed Community Development Fees (43)
- 2021 Proposed Recreation Fees (4)
- 2021 Proposed Fire Department SRF Fees (4)
- 2021 Proposed Solid Waste Fees (3)
- 2021 Proposed Town Copy & Printing Fees (2)
- 2021 Proposed Public Works Fees (4)
- 2021 Proposed Water Department Fees (43)
- 2021 Proposed Public Land Use Fees (59 New) (**Need to Re-Post; Rec Tabling**)

2021 Fee Analysis Initiative

- In the preparation of the 2021 Budget, the Budget Committee requested the Town evaluate current Fee and Revenue streams
- This request was presented to the Board of Selectmen and adopted as a 2021 Task for the Town Manager and identified in the Annual Report
- The analysis focused on fees where increased activities by a “User” would/could create an increased cost on Tax or Rate payers.
- The analysis also identified existing fee methodologies where “Users” were charged a fee but there was no definable increased cost on Tax or Rate payers.
- Identify the appropriate adjustment model for each fee area and amortize the amount over the period where no fee increase took place.
- Forward Fee Schedules the Board of Selectmen for consideration during a Public Hearing under Statutory Authority of RSA 41
 - If Fee are changed from what was publicly noticed, then they will need to be re-posted and a new public hearing held.

Offsetting Revenues and the Tax Rate

“The Bill Always Comes Due”



When It comes to Specialized Services, the “Bill” will get paid, the question is by who?

- A) **Share the Cost; even if you do not use it; add it in Appropriations (Increase Taxes, Lower Fees)**
 - If Chosen cost need to be adopted into Budgets
- B) **Pay for what you use; Implement “Fees” for the User to Pay (Lower the Tax Rate, Higher Fees)**
 - If Chosen Fees need to keep pace with cost; deferring rates is a choice to migrate to Option “A” by default

This Public Hearing allows the Community to help “Choose” the Method for Adoption, advise the BOS & for them to tell Town Hall how to administer

Overall Bottomline Up Front

The 2021 Fee Analysis Identified:

- By previously adopting Fees the Town chose Option “B”; however,
- Same prevalence of the “Culture of Deferment” seen in Infrastructure and Capital Investment
 - Drifting to Option “A” without community input
- 100+ dormant Town Fees across all Departments; 60+ New Recommended Fees
- An Average gap between fee increases of 8.3 Years; (Range is 2-17 years)
- Gap between Fees and Cost ranging from 4.8% on the low end to 40.6% on the high end

Consequences of the “Culture of Deferment” on current programs

- Approach has caused an estimated \$861,000.00+ in loss of revenue during the analyzed “gaps”
- Private resident tax and rate payers subsidizing commercial & private activities
- Two programs (*PAYT & Water Dept*) with projected combined Revenue shortfalls of \$210K+
 - Projected exhaustion of Water Department’s \$700,000 Funds by 2027 (last updated in 2013; 2016 failed)
 - Estimated .9% of the Operational Budget diverted to subsidy a \$60,000 PAYT Revenue Deficit (last updated in 2019)

Note: To maintain the formatting of the source documents the Fee Tables in the Presentation may be rounded and not reflect the exact amount on the official notice; this is for discussion purposes only; the Board of Selectmen will vote on the actual posted Fees

2021 Proposed Community Development Fee

Key Points

- **Scope:** Covers Planning and Permitting
- **Number of Fees & Percentage of Overall Fee Schedule:** 43 Fees or 26%
- **Intent:** Offset Tax Rate Impact of User-Based Planning & Inspection Services
- **Last Updated:** 2016 (5-Year Gap)
- **Projected Gap Cumulative Revenue Loss:** \$46,937.71
- **Anticipated 2021 Revenue Loss:** \$25,000+
- **Recommended Adjustment Model:** 2.5% increase each year (linked to Projected Program Budget Impact)
- **Recommended 2021 Increase Needed to Cover Gap:** Average of 11.5% (2.5% thereafter)
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** Recommended deleting “Fees” in this Schedule that do not create increased cost of activities
 - Lift Permit Fees for Residential Homeowner Routine Maintenance or “In Kind Replacement”
 - Does not apply to with Homeowners with Historic District requirements or Grandfathered activities

2021 Proposed Community Development Fees

RESIDENTIAL					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Dwelling Unit	\$ 240.00	\$ 270.00	\$ 0.25	\$ 0.26	\$ 0.29
Additions	\$ 200.00	\$ 226.00	\$ 0.25	\$ 0.26	\$ 0.29
Alterations/Remodels/Accessory Structures	\$ 40.00	\$ 45.00	\$ 0.15	\$ 0.15	\$ 0.17
Swimming Pool – Above-ground	\$ 50.00	\$ 57.00	N/A		
Swimming Pool – In-ground	\$ 75.00	\$ 85.00	N/A		
COMMERCIAL/INDUSTRIAL/MULTI-FAMILY					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Construction/Per Unit	\$ 200.00	\$ 225.00	\$ 0.35	\$ 0.36	\$ 0.40
Alterations/Remodels/Accessory Structures	\$ 40.00	\$ 45.00	\$ 0.35	\$ 0.36	\$ 0.40
ELECTRICAL PERMITS FOR RESIDENTIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Dwelling	\$ 130.00	\$ 147.00	N/A		
Addition/Alteration	\$ 60.00	\$ 68.00	N/A		
Temporary Electrical Service	\$ 50.00	\$ 57.00	N/A		
ELECTRICAL PERMITS FOR COMMERCIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Construction/Per Unit – 0-1,999 gross s.f.	\$ 180.00	\$ 203.00	N/A		
New Construction/Per Unit – 2,000-9,999 gross s.f.	\$ 230.00	\$ 260.00	N/A		
New Construction/Per Unit – 10,000+ gross s.f.	\$ 280.00	\$ 317.00	N/A		
Addition/Alteration	\$ 90.00	\$ 102.00	N/A		
Temporary Electrical Service	\$ 50.00	\$ 57.00	N/A		

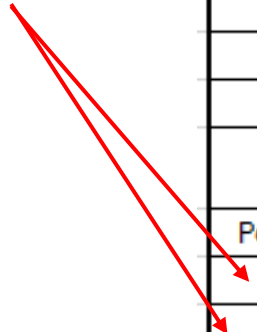
2021 Proposed Community Development Fees

PLUMBING PERMITS FOR RESIDENTIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Dwelling/Per Unit	\$ 130.00	\$ 147.00	N/A		
Addition/Alteration	\$ 60.00	\$ 68.00	N/A		
PLUMBING PERMITS FOR COMMERCIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Construction/Per Unit – 0-1,999 gross s.f.	\$ 180.00	\$ 203.00	N/A		
New Construction/Per Unit – 2,000-9,999 gross s.f.	\$ 230.00	\$ 260.00	N/A		
New Construction/Per Unit – 10,000+ gross s.f.	\$ 280.00	\$ 317.00	N/A		
Addition/Alteration	\$ 90.00	\$ 102.00	N/A		
MECHANICAL PERMITS FOR RESIDENTIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Dwelling/Per Unit	\$ 90.00	\$ 102.00	N/A		
Addition/Alteration	\$ 60.00	\$ 68.00	N/A		
MECHANICAL PERMITS FOR COMMERCIAL CONSTRUCTION					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New Construction/Per Unit – 0-1,999 gross s.f.	\$ 180.00	\$ 203.00	N/A		
New Construction/Per Unit – 2,000-9,999 gross s.f.	\$ 230.00	\$ 260.00	N/A		
New Construction/Per Unit – 10,000+ gross s.f.	\$ 280.00	\$ 317.00	N/A		
Addition/Alteration	\$ 90.00	\$ 102.00	N/A		

2021 Proposed Community Development Fees

Lift Fees on Residential Homeowner for Routine Maintenance or "In Kind Replacement"

Does not apply to with Homeowners with Historic District requirements or Grandfathered activities



SEPTIC					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
New System Design Review (includes test pit witness)	\$ 115.00	\$ 130.00	N/A		
New System Design Re-review	\$ 57.50	\$ 65.00	N/A		
All Septic System Inspections (bed bottom; bed or tank replacement)	\$ 40.00	\$ 45.00	N/A		
MISCELLANEOUS/OTHER FEES					
Type of Application	2016	2021	Cost per Sq Ft	2016	2021
Certificate of Occupancy – Residential	\$ 25.00	\$ 28.00	N/A		
Certificate of Occupancy - Commercial	\$ 50.00	\$ 57.00	N/A		
Chimney (masonry/metal)	\$ 40.00	\$ 45.00	N/A		
Demolition	\$ 100.00	\$ 113.00	N/A		
Fire Inspection Fee (new residential, commercial, industrial buildings)			\$ 0.10	\$ 0.10	\$ 0.12
Inspection	\$ 40.00	\$ 45.00	N/A		
Re-Inspection	\$ 60.00	\$ 68.00	N/A		
State-required Inspections	\$ 50.00	\$ 57.00	N/A		
Penalty for Working without Permit; Double Permit Fee plus	\$ 100.00	\$ 113.00	N/A		
Permit Renewal (1/2 Total Permit Fee)		\$ -			
Roofing	\$ 40.00	\$ 45.00			
Siding	\$ 40.00	\$ 45.00			
Signs		\$ -	\$ 2.00	\$ 2.05	\$ 2.32

Community
Development Fee
Schedule Public
Discussion

2021 Proposed Recreation Fee

Key Points

- **Scope:** Recreational Programs
- **Number of Fees & Percentage of Overall Fee Schedule:** 4 Fees or 2.5%
- **Intent:** Offsets Cost of Recreational Program Cost on the Taxpayer
- **Last Updated:** 2018 & 2019 (3-2-Year Gap)
- **Projected Gap Cumulative Revenue Loss:** No reliable Data due to Covid-19 Impacts (no Apple to Apple)
- **Anticipated 2021 Revenue Loss:** \$1,000+
- **Recommended Adjustment Model:** 2.5% increase each year (linked to Projected Program Budget Impact)
- **Recommended 2021 Increase Needed to Cover Gap:** Average of 4.82% (2.5% thereafter)
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** None

2021 Proposed Recreation Fees

Recreation		
Type of Application	2018	2021
Summer Camp (Resident)	\$ 150.00	\$ 170.00
Summer Camp (Non-Resident)	\$ 440.00	\$ 475.00
Addition/Alteration	\$ 35.00	\$ 35.00
Summer Rec Pre-School Program	\$ 140.00	\$ 155.00

Recreation Fee
Schedule Public
Discussion

2021 Proposed Fire Department SRF Fees

Key Points

- **Scope:** Fire Department Permitting and Inspection Services
- **Number of Fees & Percentage of Overall Fee Schedule:** 4 Fees or 2.5%
- **Intent:** Generate Revenue to Cover the Cost of Fire Utility Vehicle
- **Last Updated:** 2005 (16 Year Gap)
- **Projected Gap Cumulative Revenue Loss:** \$39,171.37
- **Anticipated 2021 Revenue Loss:** \$14,000+
- **Recommended Adjustment Model:** 3% increase each year (linked to 2020 CIP Analysis)
- **Recommended 2021 Increase Needed to Cover Gap:** Average of 37.7% (3% thereafter)
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** None

2021 Proposed Fire Department SRF Fees

Additional Fire Fees		
Type of Application	2005	2021
LP Inspection	\$ 25.00	\$ 40.00
Oil Fired Equipment Inspection	\$ 25.00	\$ 40.00
Blasting Permit (Short-Term)	\$ 25.00	\$ 40.00
Blasting Permit (Long-Term)	\$ 50.00	\$ 80.00

**Fire Department SRF
Fee Schedule Public
Discussion**

2021 Proposed Solid Waste Fees

Key Points

- **Scope:** PAYT and Transfer Station Permit
- **Number of Fees & Percentage of Overall Fee Schedule:** 3 Fees or 1.8%
- **Intent:** Generate Revenue to Cover the Individual Cost Waste Disposal and Recycling Activities
- **Last Updated:** 2019 (2 Year Gap)
- **Projected Gap Cumulative Revenue Loss:** \$120,000.00 Since 2019 (\$270K-\$305K per year prior to 2019)
- **Anticipated 2021 Revenue Loss:** \$60,000+
- **Recommended Adjustment Model:** 2.5% increase each year (linked to Solid Waste Contract Increase)
- **Increase Needed to Cover Gap:** 12.5% (Recommending 5%) and reduce loss to \$40K-\$50K
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** Intentionally not raised in 2020 due to Economic Concerns; 5% will not correct the program shortfall; but will mitigate the amount. Other strategies are being explored to reduce cost during transition from this program (scheduled in 2022)
 - Transfer Station Fee not recommended to be raised until January 2022

2021 Proposed Solid Waste Fees

Solid Waste		
Type of Application	2019	2021
Small Bag	\$ 3.25	\$ 3.45
Large Bag	\$ 4.25	\$ 4.50
Transfer Station Permit (2022)	\$ -	\$ 38.00

Solid Waste Fee Schedule Public Discussion

2021 Proposed Town Copy & Printing

Key Points

- Scope: **Printing and Copying**
- Number of Fees & Percentage of Overall Fee Schedule: **2 Fees or 1.2%**
- Intent: **Cover the Individual Cost Printing and Copying Services**
- Last Updated: **2019 (2-year)**
- Projected Gap Cumulative Revenue Loss: **N/A**
- Anticipated 2021 Revenue Loss: **N/A**
- Recommended Adjustment Model: **2.5% increase each year (linked to Projected Program Budget Impact)**
- Increase Needed to Cover Gap: **5%**
- BOS Option: **Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)**
- Special Note: **N/A**

2021 Proposed Town Copy & Printing

Copy & Printing			
Type of Application		2019	2021
Per Page; First 10 Pages (B & W)	\$	0.50	\$ 0.53
Per Page; After 10 Pages (B & W)	\$	0.10	\$ 0.11

Town Copy & Printing
Fee Schedule Public
Discussion

2021 Proposed Public Works Fees

Key Points

- **Scope:** Driveway Permits, Temp Driveway*, Street Opening*, Private Culvert Intervention*
- **Number of Fees & Percentage of Overall Fee Schedule:** 4 Fees or 2.4%
- **Intent:** Cover Above Associated Activities
- **Last Updated:** 2004 (17-year)
- **Projected Gap Cumulative Revenue Loss:** \$2,278.00
- **Anticipated 2021 Revenue Loss:** \$909.00
- **Recommended Adjustment Model:** 2.5% increase each year (linked to Projected Program Budget Impact)
- **Increase Needed to Cover Gap:** 40.6%
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** Three (3) New Fees are recommended for adoption regarding Temp Driveway, Street Opening, Private Culvert Intervention. These are cost for services not previously identified (revenue and loss are unknown)

2021 Proposed Public Works Fees

Public Works Highway Division (Udated 2004 2.5%)		
Type of Application	2004	2021
Driveway Permits	\$ 60.00	\$ 92.000
Temporary Driveway Permit (New)	\$ -	\$15.00
Street Opening Permits (New)	\$ -	\$60.00
Driveway Culvert Emergency Action (New) (Plus Crew Rate Table per Employee [Identified in Water Schedule])	\$ -	\$58.00

Public Works Fee
Schedule Public
Discussion

2021 Water Department Fees

Key Points

- **Scope:** Water Consumption Fees, Technical & Administrative Fees, Connection Fees
- **Number of Fees & Percentage of Overall Fee Schedule:** 43 Fees or 26%
- **Intent:** Cover the cost of Water Service and Infrastructure Sustainment
- **Last Updated:** 2013 (8-year); Attempted and failed in 2016
- **Projected Gap Cumulative Revenue Loss:** \$682,653.00+
- **Anticipated 2021 Revenue Loss:** \$180,020.00+ (142,000.00 Program deficit)
- **Recommended Adjustment Model:** 4% Each year for 4 years; 3% Each Year (2020 Water Dept Analysis) & Adjusted to Actual Cost
- **Increase Needed to Cover Gap:** 21%+ (Not recommended; would not recapture loss revenue)
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
 - Failure to adjust to the minimum 4% recommendation means the program will collapse by 2027
- **Special Note:** Broken Down by area Water Consumption Fees, Technical & Administrative Fees, Connection Fees. Fourteen New Fees added to capture cost of activities and usage cost from private to commercial users.

2021 Proposed Water Department Consumption Fees

Water Department Quaterly Consumption Fees (Update 2013)		
Type of Application	Current	2021
	No Increase	4% Annual Increase
5/8" Meter [3,000 gallons included]	\$ 73.00	\$ 76.00
3/4" Meter [3,000 gallons included]	\$ 73.00	\$ 76.00
1" Meter [3,000 gallons included]	\$ 102.00	\$ 106.00
1 1/2" Meter [3,000 gallons included]	\$ 131.00	\$ 136.00
2" Meter [3,000 gallons included]	\$ 212.00	\$ 221.00
3" Meter [3,000 gallons included]	\$ 803.00	\$ 835.00
4" Meter [3,000 gallons included]	\$ 1,022.00	\$ 1,062.00
6" Meter [3,000 gallons included]	\$ 1,533.00	\$ 1,595.00
8" Meter [3,000 gallons included] New		\$ 2,751.00
10" Meter [3,000 gallons included] New		\$ 3,026.00
12" Meter [3,000 gallons included] New		\$ 3,329.00
Quarterly Consumption over 3,000 gallons	\$ 0.44	\$ 0.46
Quarterly Consumption over 50,000 gallons	\$ 0.60	\$ 0.62
Bulk Water Sales	\$ 0.44	\$ 0.46
3/4" Line	\$ 40.00	\$ 42.00
1" Line	\$ 50.00	\$ 52.00
1 1/2" Line	\$ 60.00	\$ 62.00
2" Line	\$ 80.00	\$ 83.00
3" Line	\$ 100.00	\$ 105.00
4" Line	\$ 140.00	\$ 146.00
6" Line	\$ 200.00	\$ 208.00
8" Line	\$ 280.00	\$ 291.00
10" Line	\$ 400.00	\$ 416.00

2021 Proposed Water Department Technical & Admin Fees

Adjusted to
Actual Cost



Water Department Technical and Administrative Fees (Update 2016) (3% Increase or Adjusted to Actual Cost)		
Type of Application	2016	2021
Administrative and Parts Transaction Fee	Cost Plus 10%	
Backflow Test (New)	\$ -	\$ 40.00
Initial Backflow Permit (New)	\$ -	\$ 30.00
Renewal Backflow Permit [every 5 yrs] (New)	\$ -	\$ 50.00
Final Reading Fee	\$ 25.00	\$ 58.00
Water line / Service line installation / witness pressure test / inspection	\$ 50.00	\$ 58.00
Emergency callout (Business hours) Plus Hourly Rate Tech Rate Per Employee	\$ 50.00	\$ 58.00
Emergency callout (after hours) Plus Hourly Rate Tech Rate Per Employee	\$ 75.00	\$ 87.00
Service Technician Labor Rate (Business Hours) per Employee (All Tech Services) (Town's Wide Per Employee Business Hour Crew Rate)	\$ 25.00	\$ 35.00
Service Technician Labor Rate (After Hours) per Employee (New) (Town's Wide Per Employee After Hour Crew Rate)		\$ 50.00
Water Turn Off/Turn On Fee [Flat Fee]	\$ 50.00	\$ 58.00

2021 Proposed Water Department Connection Fees

Water Department Connection Fees (Update 2016) (3% Increase)		
Type of Application	Current	2021
Connection Fee 3/4" and 5/8"	\$ 1,825.00	\$ 2,116.00
Connection Fee 1"	\$ -	\$ 2,327.00
Connection Fee 2" (New)	\$ -	\$ 2,560.00
Connection Fee 2 1/2" (New)	\$ -	\$ 2,816.00
Connection Fee 3" (New)	\$ -	\$ 3,098.00
Connection Fee 4" (New)	\$ -	\$ 3,407.00
Connection Fee 6" (New)	\$ -	\$ 3,748.00
Connection Fee 8" (New)	\$ -	\$ 4,123.00
Connection Fee 12" (New)	\$ -	\$ 4,535.00

Water Department Fee
Schedule Public
Discussion

2021 Board of Selectmen Land Use Fees

Key Points

- **Scope:** Recreation Fields and Town Facilities
- **Statutory Authority:** RSA 41:9-a, RSA 35-B:1; RSA 31-B:3, IV
- **Number of Fees & Percentage of Overall Fee Schedule:** N/A New
- **Intent:** Cover the cost Associated with activities and Generate Revenue for Youth Recreation Programs
- **Last Updated:** New
- **Projected Gap Cumulative Revenue Loss:** N/A
- **Anticipated 2021 Revenue Loss:** N/A
- **Recommended Adjustment Model:** Adopt and increase 2.5% per Year
- **Increase Needed to Cover Gap:** N/A
- **BOS Option:** Reject, Reduce, Adopt 2021 Schedule, Adopt Growth Model (Automatic Updates)
- **Special Note:** By charging fees for Field Use the Town loses some of its immunity if their id gross negligence; however, a Release of Liability signed by the organizer can overcome this hurdle.
- **The Fee Generated are to cover cost of serves, maintain the fields and help fund equipment and tuition to Raymond Youth Programs. The Town has met with all Youth Sports Leagues**

2021 Proposed Board of Selectmen Land Use Fees

Legal Review identified that all Non-Profits need to be treated the same with one fee (not Raymond and Non-Raymond)

Recommend Deleting Raymond Non-Profit; BOS can waive fees on a case-by-case basis

Will need to be reposted and new Public Hearing Scheduled

Location/Event	Raymond Non-Profit	Non-Raymond Non-Profit & Raymond for Profit	Non-Raymond for Profit
Town Common	\$0	\$50	\$200
Riverside Park	\$25	\$50	\$200
- Disc Golf Course (Tournament)	\$4 per player	\$7 per player	\$10 per player
Cammett Rec Area		Hour Game/Block	Hour Game/Block
- CRA Baseball 1	\$0	\$25/\$50	\$50/\$100
- CRA Baseball 2	\$0	\$25/\$50	\$50/\$100
- CRA Baseball 3	\$0	\$25/\$50	\$50/\$100
- CRA Soccer U14	\$0	\$75/\$125	\$125/\$225
- CRA Soccer U12	\$0	\$50/\$75	\$75/\$125
- CRA Soccer U10	\$0	\$40/\$50	\$75/\$100
107 Fields		Hour Game/Block	Hour Game/Block
- 107 Football Field	\$0	\$75/\$150	\$125/\$250
- 107 Babe Ruth Field	\$0	\$75/\$125	\$125/\$225
- 107 Softball 1	\$0	\$25/\$50	\$50/\$100
- 107 Softball 2	\$0	\$25/\$50	\$50/\$100
- 107 T-ball Field	\$0	\$25/\$50	\$50/\$100
Torrent Hall	\$25	\$25 (2-hours)	\$50 (2-hours)
Road Race Permit	\$25	\$100	\$250

2021 Proposed Board of Selectmen Land Use Fees

Painting / Lining Fees per field (\$50 discount for additional fields on same date)

- 1) Football Field \$250
- 2) Soccer/Lacrosse/Field Hockey \$150
- 3) Baseball/Softball \$100

Set-up / Clean-up / Maintenance charge is \$50 per employee per hour.

There may be additional fees for port-a-johns, dumpster use, electrical power at fields, raffle/vendor permits, and road closures/police details based on the type of event.

**BOS Land Use Fee
Schedule Public
Discussion**

End of Presentation
Questions